

**STATUS OF PROJECTS IN EXECUTION – FY05**  
**SOPE**  
**REGION: AFRICA**  
**COUNTRY: RWANDA**

**Operations Policy and Country Services**  
**SEPTEMBER 23, 2005**



**Report on the Status of Projects in Execution - FY05**  
**Region: Africa**  
**Country: Rwanda**

**Introduction**

The Status of Projects in Execution (SOPE) Report for FY05 provides information on all IBRD/IDA projects that were active on and beyond June 30, 2005. Thus it bridges the gap in information available to the public between the Project Appraisal Document, disclosed after the Bank approves a project, and the Implementation Completion Report, disclosed after the project closes.

The World Bank has issued a SOPE Report every year as an internal communication to the Board of Executive Directors. Now, in accordance with the Bank's revised disclosure policy, the SOPE Report is also available to the public. By publishing this improved report, we have addressed one of the main concerns we heard from the public during disclosure consultations – that the public has very little access to information on projects while they are being implemented. Readers familiar with past reports will note that projects that closed during the fiscal year are no longer included in the SOPE, since their Implementation Completion Reports are now also disclosed.

The FY05 SOPE introduces a new element: in order to disclose project-by-project comparisons of disbursement estimates and actual disbursements, the SOPE report contains a line chart<sup>1</sup> showing the original estimated disbursement schedule, the latest approved revised schedule (if any) and actual disbursements for investment operations and a table showing the loan/credit/grant amount and disbursements to date.

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<sup>1</sup> Notes:

- Amounts for Projects in currencies other than U.S. dollars may not match exactly due to exchange rate fluctuations over the life of the project.
- Disbursement graphs are not included for Development Policy Loans, which provide quick-disbursing external financing to support policy and institutional reforms. For these loans, funds are disbursed in one or more stages (tranches), released when the borrower complies with agreed conditions.
- Projects which are not yet effective may not have a planned disbursement schedule and thus may not include a graph.

**Country: Rwanda**

**Project Name (ID):** Human Resources Development (P045091)

**Country:** Rwanda

**Board Approval Date:** 06/06/2000

**Midterm Review Date:** 12/02/2003

**Closing Date:** 06/30/2006

**Loan/Credit/Grant Number:** IDA-33670, IDA-Q2100

**Sector(s):** Secondary education (39%), Primary education (39%), Tertiary education (10%), Sub-national government administration (8%), Central government administration (4%)

**Theme(s):** Education for all (P), Participation and civic engagement (P), HIV/AIDS (P), Gender (S), Child health (S)

**Project Development Objectives:**

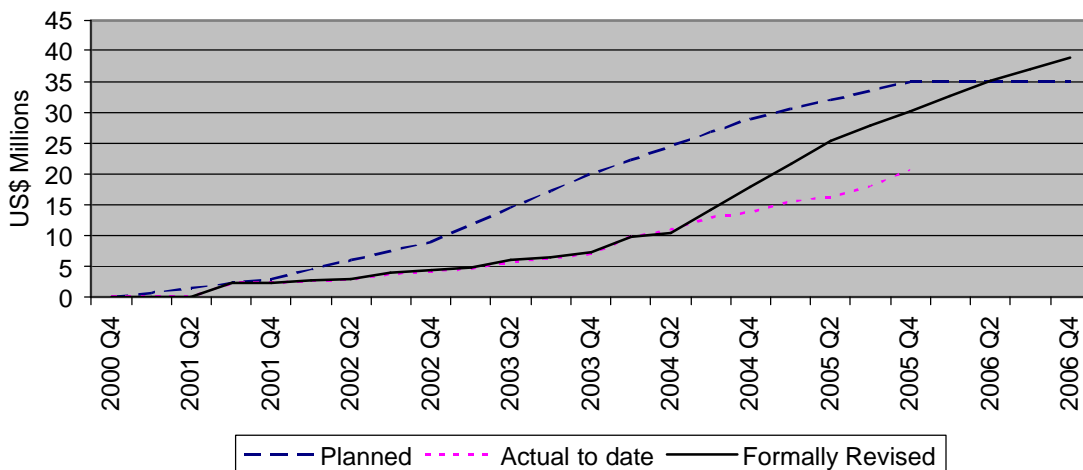
The objective is to develop a long-term financing strategy for education while providing short-term resources to restore basic services.

**Progress toward achieving development objective(s):**

As the Project moves into its final year, it appears to be on track to achieve its objectives. The Community-Based School Program has had activities in more than 50% of Rwanda's 106 districts (on target) and the number of subprojects (125) has surpassed the original objective of 50. Although many of the "quality improvement objectives" were met, no primary education math books were procured due to procurement difficulties. Finally, the Ministry of Education succeeded in institutionalizing the Education Sector Strategic Plan A (March 2005) to align all development assistance, both current and future programs of all donors, for financing, capacity building and outcome based progress-monitoring of the system. This achievement led the Government to select education as a pillar in the Poverty Reduction Support Credit (PRSC). The Rwanda PRSC was prepared on a fast track basis in 2004 and brings significant complementary resources to the education sector.

**Lending Information/Disbursement Summary (USD millions, as of June 30 2005)**

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-33670	Effective	38.08	20.64	16.69	0.00
IDA-Q2100	Closed	0.60	0.00	0.00	0.60



**Project Name (ID):** Rural Water Supply and Sanitation (P045182)

**Country:** Rwanda

**Board Approval Date:** 06/06/2000

**Midterm Review Date:** 05/12/2004

**Closing Date:** 12/31/2006

**Loan/Credit/Grant Number:** IDA-33680, IDA-Q1380

**Sector(s):** Water supply (62%), Sanitation (38%)

**Theme(s):** Rural services and infrastructure (P), Water resources management (P), Access to urban services and housing (P)

**Project Development Objectives:**

The project objective is:(i) increasing the availability and sustainability of water supply and sanitation (WSS) services in rural areas, (ii) strengthening the capacity of (a) communities to plan water supply and sanitation investments and manage water supply and sanitation services and (b) agencies responsible for water supply services, communes, water users and the private sector to carry out their respective responsibilities under the Borrower’s water sector strategy and (iii) mobilizing community support for (a) the rehabilitation or expansion of the major regional water systems, and (b) the operation by the private sector of the said systems.

**Progress toward achieving development objective(s):**

The first contracts for 300 point sources, 6 water systems and 30 sanitation facilities for schools have been awarded and are expected to serve 50,000 people. An action plan has been agreed to scale up the country experience with local private operators in order to ensure the sustainable management of facilities. 60,000 people now have access to improved water services.

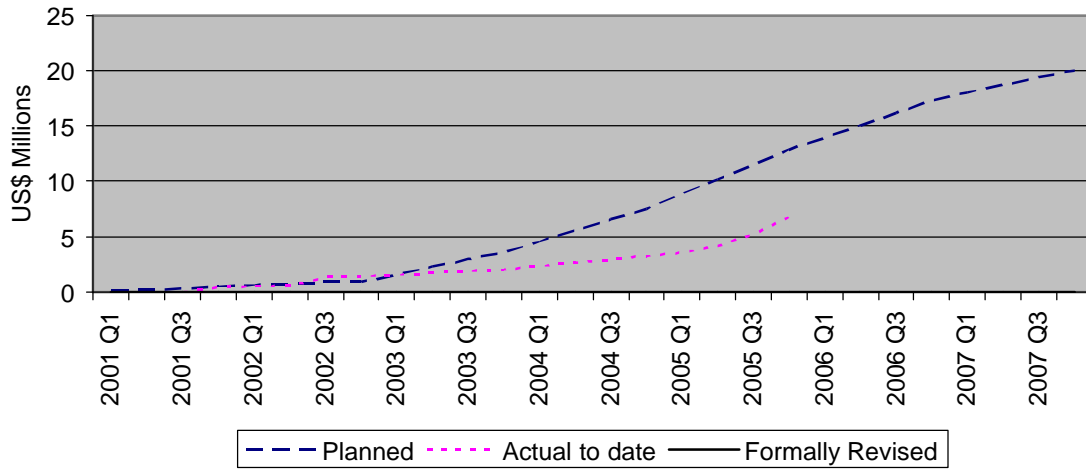
The revised allocation of responsibilities between districts, partner organizations and provincial implementation units have proven to be much more efficient and districts and Community Development Committees (CDCs) have acquired capacity to identify and prioritize water and sanitation subprojects. The second batch of district subprojects was processed in less than four months (compared to more than ten months for the first batch). 8 CDCs and 4 partner organizations are able to assist communities in programming and executing investments.

The rehabilitation studies of the Mayaga system were extensively discussed and validated with the CDCs of the four districts covered by the systems. The communities have provided cash contributions and will have also to provide in-kind contributions shortly. Works on the main system, production as well as transmission, have started.

**Lending Information/Disbursement Summary (USD millions, as of June 30 2005)**

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-33680	Effective	22.03	6.75	15.13	0.00
IDA-Q1380	Closed	0.75	0.00	0.00	0.75

Status of Projects in Execution - FY05



**Project Name (ID):** Competitiveness and Enterprise Development (P057295)

**Country:** Rwanda

**Board Approval Date:** 04/19/2001

**Midterm Review Date:** 02/14/2005

**Closing Date:** 07/31/2007

**Loan/Credit/Grant Number:** IDA-34990, IDA-Q2320

**Sector(s):** General finance (39%), General public administration (25%), Power (22%), General industry and trade (9%), General information and communications (5%)

**Theme(s):** Regulation and competition policy (P), Other financial and private sector development (P), Small and medium enterprise support (S), State enterprise/bank restructuring and privatization (S), Legal institutions for a market economy (S)

**Project Development Objectives:**

The project overall objective is to establish an enabling environment for private sector-led economic growth and poverty reduction in Rwanda. The project will focus on promoting a competitive climate by (i) streamlining the business environment; (ii) reducing the costs and increasing the efficiency of telecommunications, water and electricity utilities, and the tea industry; and (iii) improving access to financial services and provide support services to local entrepreneurs.

**Progress toward achieving development objective(s):**

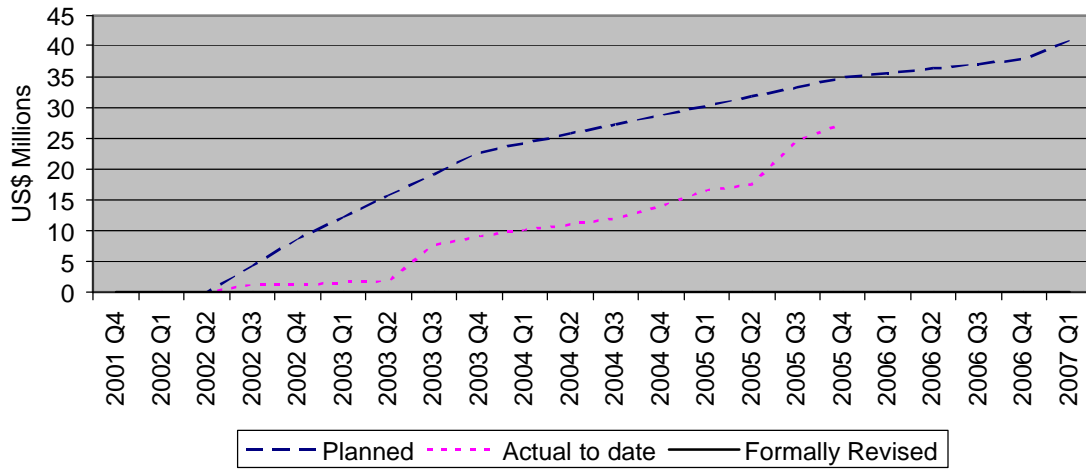
On streamlining the business environment, efforts continue to reduce the negative perception on the investment climate in Rwanda. The levels of new investments have increased in 2004 and are expected to continue to increase.

The bid for RWANDATEL was launched on April 26, 2004 and by end October 2004 three bids were received and were evaluated by a task force. Cabinet gave its approval in January 2005 to negotiate. Negotiations have been completed. ELECTROGAZ management contract was signed in August 2003 and the management contractor was in place since October 2003. GOR (Government of Rwanda) held an Energy and Water Conference to solicit donor support to end energy problems. Pledges were made and GOR will do a follow up on them. One tea factory was sold and handing over ceremony took place on November 9, 2004. Improving Access to financial services and support services to local entrepreneurs has improved. The following actions are being implemented: two banks, including the largest bank in Rwanda, BCR have been restructured and privatized to reputable foreign investors; and establishment of the Rwanda Enterprise Investment Company (REIC) is underway which will manage the big window fund of US\$4 million while the Small Window fund of US\$1 million is linked to the Business Plan Competition.

**Lending Information/Disbursement Summary (USD millions, as of June 30 2005)**

<b>Loan/Credit/Grant</b>	<b>Status</b>	<b>Amount</b>	<b>Disbursed</b>	<b>Undisbursed</b>	<b>Cancellation</b>
IDA-34990	Effective	46.40	27.40	18.85	0.00
IDA-Q2320	Closed	0.60	0.00	0.00	0.60

Status of Projects in Execution - FY05



**Project Name (ID):** Rural Sector Support (P064965)  
**Country:** Rwanda  
**Board Approval Date:** 03/29/2001  
**Midterm Review Date:** 02/12/2005  
**Closing Date:** 12/31/2005  
**Loan/Credit/Grant Number:** IDA-34830, IDA-Q2580, MULT-24967  
**Sector(s):** General agriculture, fishing, and forestry (40%), Agricultural marketing and trade (22%), General public administration (17%), General water, sanitation and flood protection (11%), General transportation (10%)  
**Theme(s):** Export development and competitiveness (P), Technology diffusion (P), Rural non-farm income generation (P), Rural services and infrastructure (P), State enterprise/bank restructuring and privatization (S)

**Project Development Objectives:**

The objective is to build capacity in: (i) management of farmed marshland and hillside areas, (ii) access to credit and management of productivity and competitiveness in agricultural export sectors, (iii) generation and dissemination of improved technologies, (iv) preparation and supervision of small-scale rural infrastructure by local communities, and (v) construction and maintenance of post-harvest and water management infrastructure.

**The Project was restructured during the 2005 Fiscal Year**

The RSSP was restructured to reduce project design complexity and to align the project to existing implementation capacity. The restructuring consisted mainly of reducing the number of components from 6 to 4 and moving subcomponents around to properly reorient the project towards achieving its pro-poor impact objective.

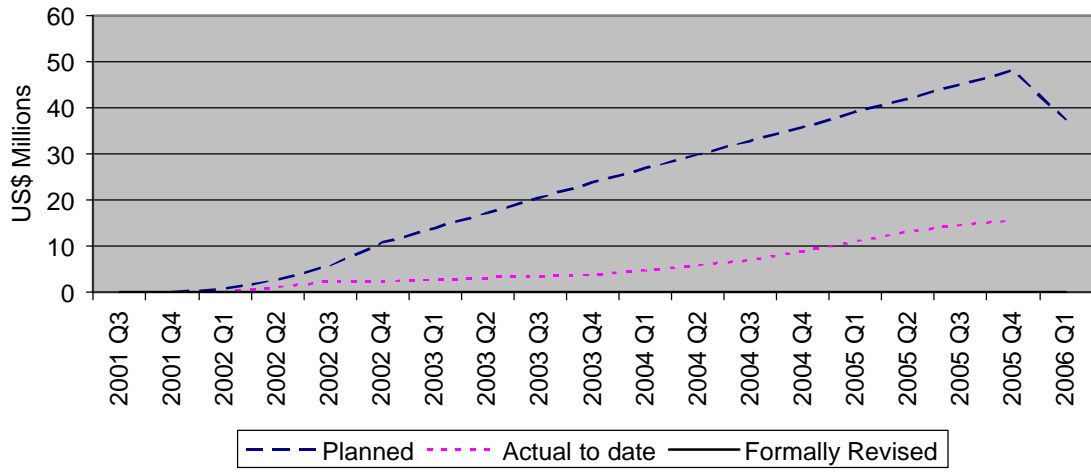
**Progress toward achieving development objective(s):**

The project is progressing slowly towards achieving the development objectives. The Borrower is implementing corrective actions in the framework of a six-month action plan that includes bold but realistic measures to improve project management, the project's institutional framework and the financial and procurement management system. In addition, the action plan includes measures (such as the recruitment of a project Coordinator) to build capacity and create appropriate conditions, including adoption of relevant recommendations from the mid-term review mission of February 2005, to making progress towards achieving the project's development objectives and the program triggers for launching the second phase of the project.

**Lending Information/Disbursement Summary (USD millions, as of June 30 2005)**

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-34830	Effective	54.28	15.85	38.02	0.00
IDA-Q2580	Closed	0.55	0.00	0.00	0.55
MULT-24967	Closed	0.35	0.30	0.05	0.00

Status of Projects in Execution - FY05



**Project Name (ID):** Regional Trade Facilitation (P065788)

**Country:** Rwanda

**Board Approval Date:** 04/03/2001

**Closing Date:** 06/30/2011

**Loan/Credit/Grant Number:** IDA-34940, IDA-Q2130

**Sector(s):** Non-compulsory pensions, insurance, and contractual savings (100%)

**Theme(s):** Regional integration (P), Trade facilitation and market access (P), International financial architecture (S), Export development and competitiveness (S)

### Project Development Objectives:

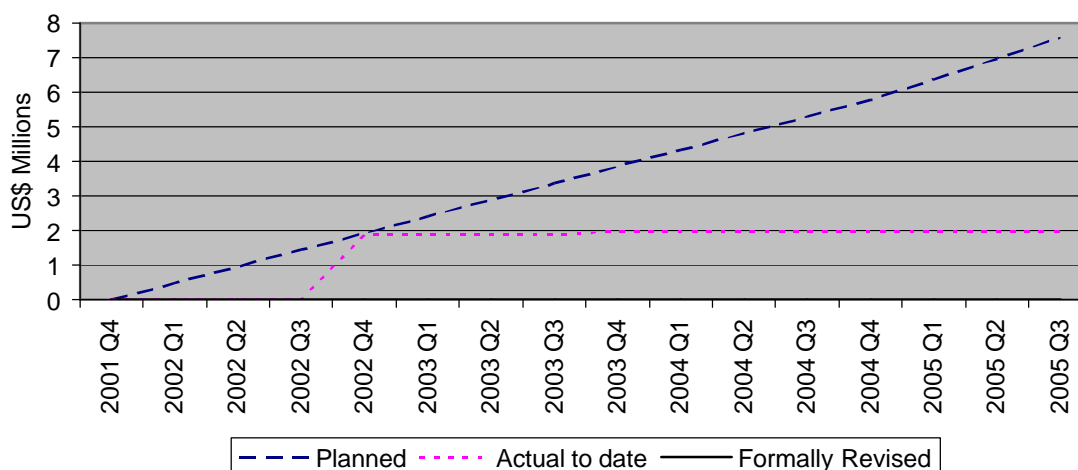
The objective is to contribute to poverty alleviation through private sector led growth in participating countries by improving access to financing for productive transactions and cross-border trade. Furthermore, the project supports overall the institutional strengthening and initial operations cost of the African Trade Insurance Agency (ATI).

### Progress toward achieving development objective(s):

Achievement of the overall development objective must be assessed in relation to progress registered in the other 9 country credits. After a delayed implementation due to a downturn in the insurance market and in the volume of trade flows to African countries, the restructuring of the product is showing results. The African Trade Insurance Agency (ATI), headquartered in Nairobi and supported by the project to manage the regional insurance facility, is rapidly building its credibility. The first policy in Rwanda on the transport sector, has been recently approved. However, now that ATI has issued 14 policies and two renewals, and has developed a good pipeline of business.

### Lending Information/Disbursement Summary (USD millions, as of June 30 2005)

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-34940	Effective	8.13	1.98	5.95	0.00
IDA-Q2130	Closed	0.19	0.00	0.00	0.19



**Project Name (ID):** Public Sector Capacity Building (P066386)

**Country:** Rwanda

**Board Approval Date:** 07/08/2004

**Closing Date:** 12/31/2009

**Loan/Credit/Grant Number:** IDA-39550, IDA-Q3020, IDA-Q3021

**Sector(s):** Central government administration (83%), Vocational training (7%), Information technology (5%), Law and justice (5%)

**Theme(s):** Administrative and civil service reform (P), Public expenditure, financial management, and procurement (P), Other public sector governance (S), Decentralization (S), Other rule of law (S)

### Project Development Objectives:

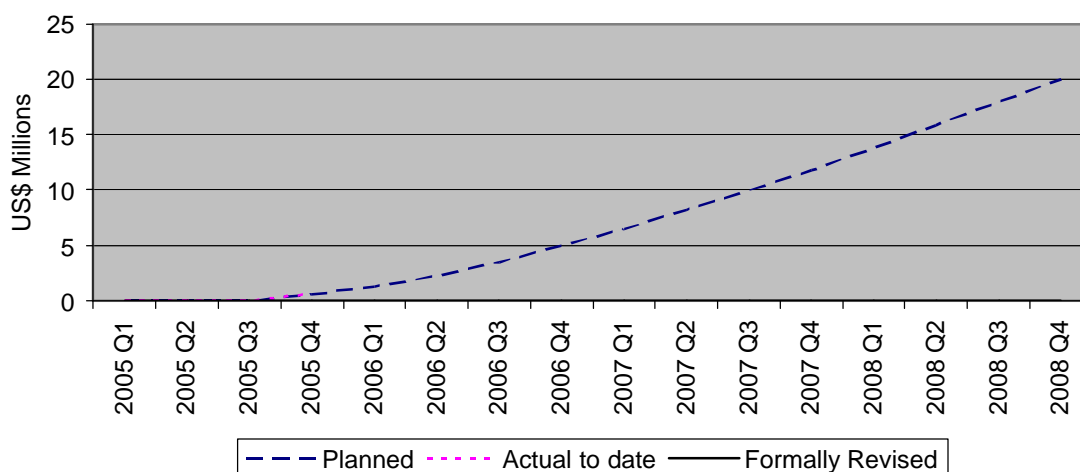
The objective is to enhance public sector entities' capacity for more efficient, effective, transparent and accountable performance in their redefined roles and functions and for achievement of their strategic objectives contributing to the implementation of the Poverty Reduction Strategy Paper.

### Progress toward achieving development objective(s):

So far good progress has been made in laying solid foundations for achievement of its objective: (i) the coordinating agency, the Human Resource and Institutional Capacity Development Agency, has been established and (ii) beneficiary institutions have defined 2005 work programs and implementation modalities. Priorities include strengthening internal audit, accounting, strategic planning, human resource management as well as monitoring and evaluation functions across central ministries and improving the capacity of local training institutions. With capacity building at the forefront of the Government's priorities, ownership and interest in the project are profound. The ability for the coordinating agency to achieve the objectives of the project will critically depend on its success in delivering on its 2005 work program and earning the trust of beneficiary institutions and donors.

### Lending Information/Disbursement Summary (USD millions, as of June 30 2005)

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-39550	Effective	19.99	0.69	19.32	0.00
IDA-Q3020	Closed	0.49	0.00	0.00	0.49
IDA-Q3021	Closed	0.39	0.00	0.00	0.39



**Project Name (ID):** Multisectoral HIV/AIDS (P071374)

**Country:** Rwanda

**Board Approval Date:** 03/31/2003

**Closing Date:** 10/30/2008

**Loan/Credit/Grant Number:** IDA-H0290

**Sector(s):** Other social services (35%), Health (35%), Central government administration (30%)

**Theme(s):** HIV/AIDS (P), Population and reproductive health (P), Social safety nets (S), Participation and civic engagement (S), Gender (S)

### Project Development Objectives:

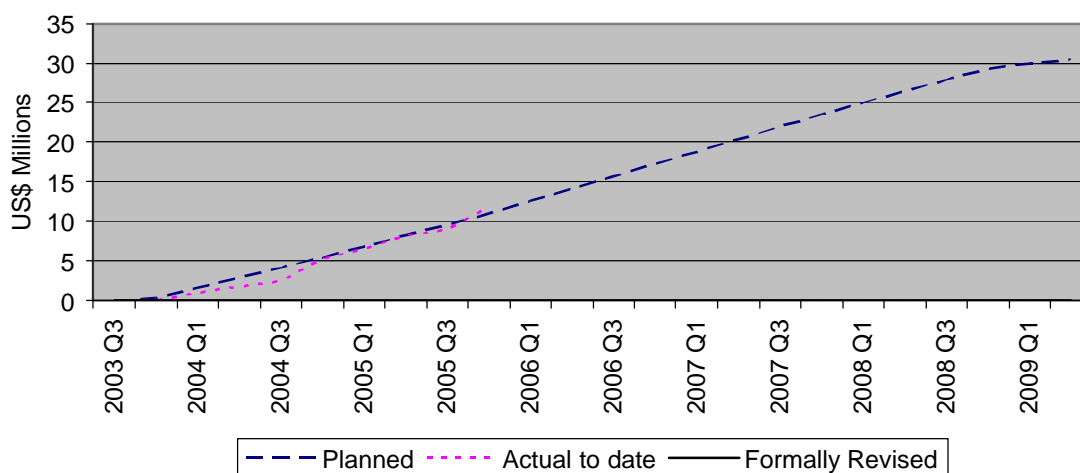
The objectives are to strengthen prevention measures in order to slow down the spread of HIV/AIDS and expand support and care for those infected or affected by HIV/AIDS.

### Progress toward achieving development objective(s):

The 18-month interim review found that the Project was, on balance, advancing well towards its objectives. About 100,000 people are voluntarily undergoing counseling and testing for HIV through the Project--the end-of-project (EoP) target number is currently under review. About 1,700 patients--of the 2,350 EoP targeted number--are currently being treated by anti-retroviral drugs under the Project. To date, 11,400 orphans and vulnerable children have received financial assistance for school fees under the Project. Furthermore, progress has been made in reaching women, building support capacity to address the needs of people living with HIV/AIDS, and increasing access to community health financing schemes.

### Lending Information/Disbursement Summary (USD millions, as of June 30 2005)

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-H0290	Effective	32.39	11.81	20.77	0.00



**Project Name (ID):** Decentralization and Community Development (P074102)

**Country:** Rwanda

**Board Approval Date:** 06/15/2004

**Closing Date:** 09/30/2009

**Loan/Credit/Grant Number:** IDA-H0940, IDA-Q3860, JPN-51879

**Sector(s):** Sub-national government administration (50%), Other social services (30%), Central government administration (20%)

**Theme(s):** Participation and civic engagement (P), Decentralization (P), Other social protection and risk management (S), Other public sector governance (S)

### Project Development Objectives:

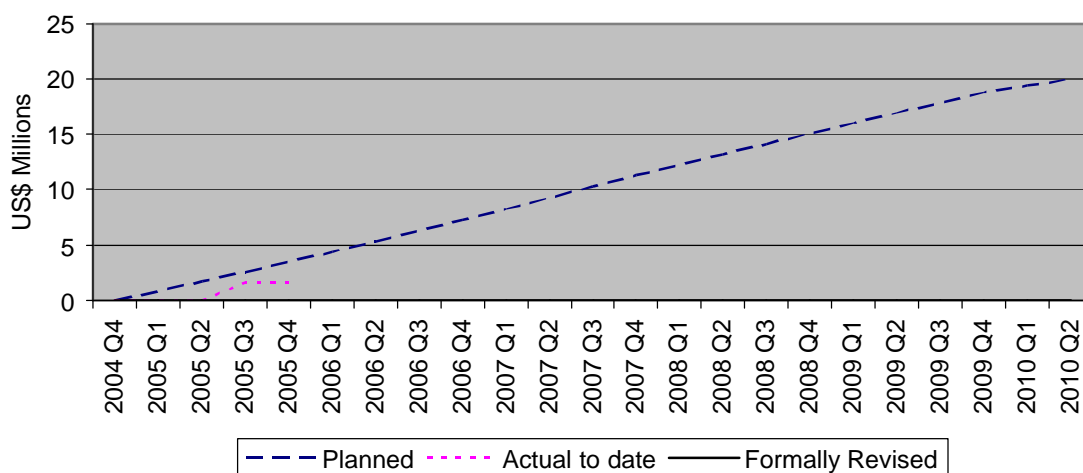
The objective is to empower communities to lead their own development process under effective local government.

### Progress toward achieving development objective(s):

The Project has established a sector-wide approach (SWAP) for decentralization, from which it can extend its objectives for 39 districts to the whole country. Districts are currently preparing subprojects for implementation and the monitoring and evaluation framework is being put into place. It is too early, however, to have any firm indicators reflecting progress towards the development objectives.

### Lending Information/Disbursement Summary (USD millions, as of June 30 2005)

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-H0940	Effective	19.99	1.63	18.44	0.00
IDA-Q3860	Closed	0.46	0.00	0.00	0.46
JPN-51879	Closed	0.73	0.34	0.00	0.39



**Project Name (ID):** Demobilization and Reintegration (P075129)

**Country:** Rwanda

**Board Approval Date:** 04/25/2002

**Midterm Review Date:** 12/10/2004

**Closing Date:** 12/31/2007

**Loan/Credit/Grant Number:** IDA-36340, IDA-Q2900, MULT-52159

**Sector(s):** Other social services (95%), Health (5%)

**Theme(s):** Conflict prevention and post-conflict reconstruction (P), Improving labor markets (P), Public expenditure, financial management, and procurement (P), HIV/AIDS (S), Gender (S)

### Project Development Objectives:

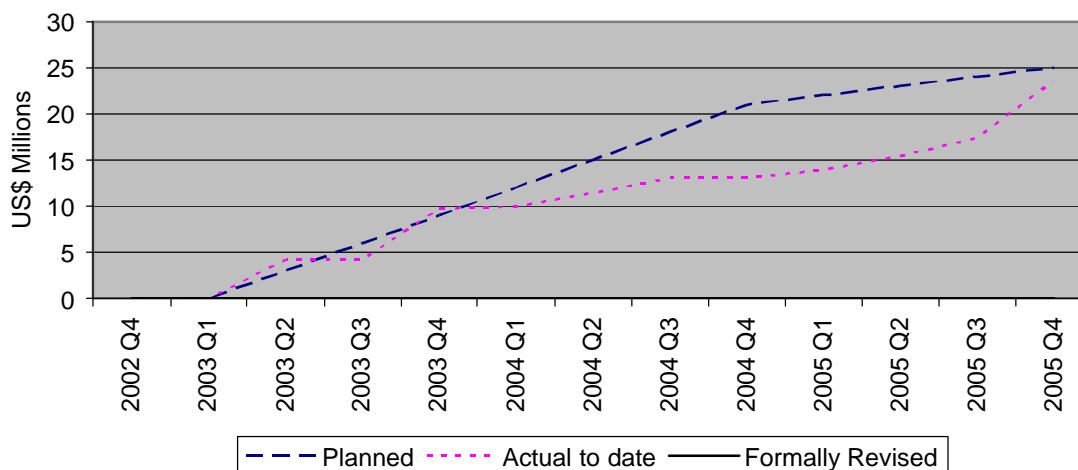
The objectives are to: (i) Demobilize an estimated 45,000 ex-combatants, and support their transition to civilian life; (ii) support the reinsertion of approximately 15,000 ex-combatants; (iii) support the social and economic reintegration of all ex-combatants to be demobilized; and (iv) facilitate the reallocation of government expenditure from defense to social and economic sectors.

### Progress toward achieving development objective(s):

So far, 22,992 ex-combatants have been demobilized, and the reintegration grant payments to demobilized ex-combatants are made no later than 9 months after demobilization, and conducted surveys indicate that over 99 % of payments have been made in a timely manner. The project is supporting the repatriation and reinsertion of dependents of combatants of Rwandese armed groups returning to Rwanda from abroad, and is encouraging the return of members of the Rwandese armed groups to Rwanda and their reintegration into civilian life.

### Lending Information/Disbursement Summary (USD millions, as of June 30 2005)

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-36340	Effective	29.18	17.89	10.94	0.00
IDA-Q2900	Closed	0.56	0.00	0.00	0.56
MULT-52159	Effective	14.40	5.61	8.79	0.00



**Project Name (ID):** Urgent Electricity Rehabilitation (P090194)

**Country:** Rwanda

**Board Approval Date:** 01/27/2005

**Closing Date:** 07/31/2009

**Loan/Credit/Grant Number:** IDA-40320

**Sector(s):** Power (83%), Renewable energy (12%), Central government administration (5%)

**Theme(s):** Access to urban services and housing (P), Infrastructure services for private sector development (P), Regulation and competition policy (S)

### Project Development Objectives:

The project development objectives are: (i) alleviate power shortages; and (ii) enhance the capabilities of energy sector institutions.

### Progress toward achieving development objective(s):

The project was not effective before the close of the reporting period.

### Lending Information/Disbursement Summary (USD millions, as of June 30 2005)

Loan/Credit/Grant	Status	Amount	Disbursed	Undisbursed	Cancellation
IDA-40320	Effective	24.37	0.00	24.37	0.00

