

## PUBLIC SECTOR GROUP

### *Application for Thematic Group Funding*

1. *Activity Title:*

Life After An IGR: Interim Lessons from the Armenia IGR

---

2. *Task Manager:*

Amitabha Mukherjee, ECSPE (ext. 85061)

---

3. *Description of activity:*

Institutional and Governance Reviews (IGR) have now been completed, or are close to completion, in the initial set of pilot countries. The Armenia IGR, for example, was completed in June 2000 with support and collaboration from the Government, Armenian social scientists and civil society. A workshop will be held in Yerevan to debate and disseminate the IGR findings and recommendations, and to generate consensus on the institutional reform priorities and next steps in Armenia. This participatory process is visualized as a springboard for operationalizing the Armenia IGR.

The proposed activity will consist of two main themes:

(a) a review of the Armenia IGR experience so far, to generate some interim lessons which can guide the operationalization of the Armenia IGR. The proposed review will be conducted using an analytical framework that can cover both in-country issues such as ownership, participation, and state capability for and commitment to reform, as well as the role played by the World Bank and other donor partners. The framework for such a review, if found useful, may also serve as the basis for a wider exercise covering other pilot IGRs and can help derive lessons for more effective preparation of IGRs which are currently in the pipeline; and

(b) broadening the dissemination, discussion and consensus-building process on the IGR recommendations - by involving parliamentarians, civil society representatives, and elected and appointed officials from the regions and communities.

---

4. *Breakdown of costs:*

#### **Knowledge Management and Dissemination: Proposed Budget**

Report/PREM Note on Interim Lessons from Armenia IGR	\$5,000
Preparation, translation and dissemination of Armenia Workshop Report	\$4,500
<b>TOTAL</b>	<b>\$ 9,500</b>

---

5. *Timeline:*

Armenia IGR Workshop Report	December 2000
Report/PREM Note on Interim Lessons from Armenia IGR	February 2001

---

6. *Description of expected contributions to current operations on the ground (with identification of specific operations):*

The activity will contribute to the preparation of the proposed Public Sector Reform Project (P060786 - intended to operationalize the IGR), and to two IDF Grants specifically requested by the Government (one to develop a medium-term anti-corruption strategy, and the other to enhance the policy capacity of the Ministry of Finance and Economy).

---

7. *Explanation of the public good aspect of this activity, i.e. the generalizable lessons and benefits that this activity is expected to provide:*

The primary public good aspect of the activity is that it will generate broader learning within the Bank about post-IGR life, i.e. what happens after an IGR is completed, what are the next steps, what are likely to be the reactions of civil society and how might they influence future operations, and what sort of benchmarks IGRs might present for future operations.

A secondary public good aspect of the activity is that it will broaden the dissemination of the IGR within Armenia among civil society and elected representatives in regions and communities, generate constructive and informed debate and discussion on the priorities for institutional reform, and so lead to more effective operationalization of the IGR in Armenia. This inclusive process and enhanced awareness is also expected to benefit Bank-financed projects in other sectors in Armenia.

---

8. *Form(s) of knowledge output(s) that this activity will generate (e.g., PREM Note, paper, workshop, seminar):*

- (a) A Report/PREM Note which will focus on lessons from the Armenia IGR experience, including the conditions for success or failure of post-IGR endeavors, and next steps for the Government and the Bank;
- (b) Workshop report in English and Armenian highlighting consensus on institutional reform priorities and roadmap for Armenia; and (c) proposed Public Sector Reform Project documents (e.g. PCD and PAD) will also reflect lessons learnt.

User  
C:\ARMENIA\IGR Workshop\TG Funding application\_rev.doc  
10/10/00 10:17 AM